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August 1, 2024

Minister of Climate Kristen Michal
Government of the Republic of Estonia
Rahukohtu St 3, 15161, Tallinn
Estonia

Dear Minister Michal,

I hope you are doing well. I'm writing on behalf of our Global Study Trip Program to invite you to participate in an educational opportunity to share your expertise with our visiting MBA cohort.

Every year, we organize a series of study trips to provide our MBA students with a greater global perspective on business, economics, and social development so they can develop the skills to become responsible leaders capable of tackling the world's most pressing challenges.

In August 2024, a delegation of 25 MBA students and Professor Jann Spiess, a senior Stanford GSB faculty member, will visit Estonia to learn about digitization and AI. It would be an enriching experience for them to delve deeper into Estonia's digital-first government and opportunities for transforming industries, increasing efficiency in government and businesses, and challenges to responsible regulation. Your experience as a leader in the Government of the Republic of Estonia as Minister of Climate would provide them with valuable insights and knowledge.

Our students would like to meet with you while they are in Tallinn between August 30 and September 2 at a time that is convenient for you. Our student leader, Danielle Nguyen (MBA Class of 2025), will contact your office within the next two weeks to answer any questions you may have. If your office wishes to contact Danielle directly, she can be reached by phone at +1 (505) 436-8211 or email at dnguyen0@stanford.edu.

Thank you for considering this wonderful opportunity to share your expertise with our students. I know they are looking forward to meeting with you and learning from your wealth of experience.

Sincerely,

A handwritten signature in black ink that reads "Peter DeMarzo".

Peter M. DeMarzo

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